

Investor Presentation

Q2FY26

03 November 2025



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Financial Highlights





Consolidated P&L Highlights



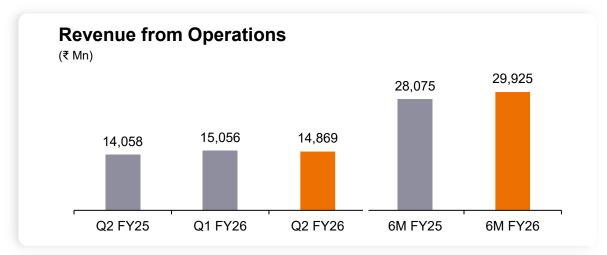
₹ Mn

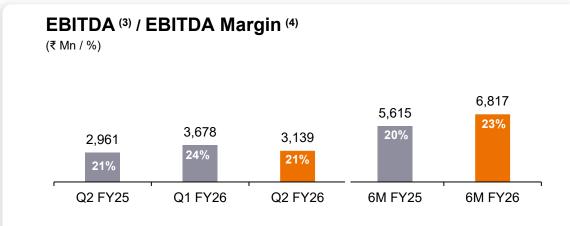
| Particulars | Q2 FY26 | Q2 FY25 | YoY | Q1 FY26 | QoQ | 6M FY26 | 6M FY25 | YoY |
|---------------------------------|---------|---------|-----|---------|------|---------|---------|-----|
| Revenue from operations | 14,869 | 14,058 | 6% | 15,056 | -1% | 29,925 | 28,075 | 7% |
| Other Income | 842 | 596 | 41% | 575 | 46% | 1,417 | 1,111 | 28% |
| Total Income | 15,710 | 14,654 | 7% | 15,631 | 1% | 31,342 | 29,186 | 7% |
| Gross Profit ⁽¹⁾ | 9,331 | 8,304 | 12% | 9,845 | -5% | 19,175 | 16,678 | 15% |
| Gross Profit margin (%) | 63% | 59% | | 65% | | 64% | 59% | |
| EBITDA ⁽²⁾ | 3,139 | 2,961 | 6% | 3,678 | -15% | 6,817 | 5,615 | 21% |
| EBITDA margin(%) ⁽³⁾ | 21% | 21% | | 24% | | 23% | 20% | |
| Adj.EBITDA ⁽⁴⁾ | 3,355 | 2,961 | 13% | 3,737 | -10% | 7,092 | 5,615 | 26% |
| Adj. EBITDA margin(%) | 23% | 21% | | 25% | | 24% | 20% | |
| PBT | 2,839 | 2,568 | 11% | 3,127 | -9% | 5,967 | 4,750 | 26% |
| PBT margin(%) | 19% | 18% | | 21% | | 20% | 17% | |
| PAT | 1,837 | 1,635 | 12% | 2,155 | -15% | 3,992 | 3,073 | 30% |
| PAT margin(%) ⁽⁵⁾ | 12% | 12% | | 14% | | 13% | 11% | |

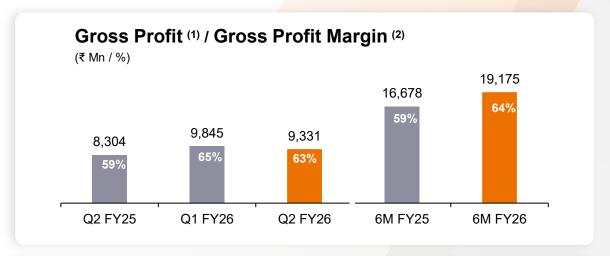


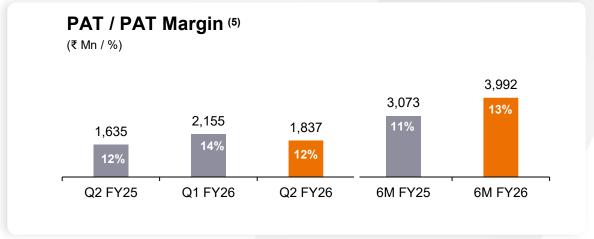
Consolidated Financial Highlights













Base Business (Gland) P&L Highlights

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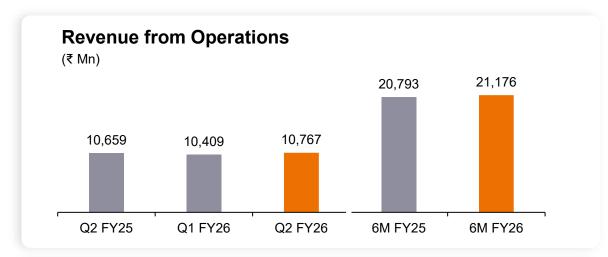
₹ Mn

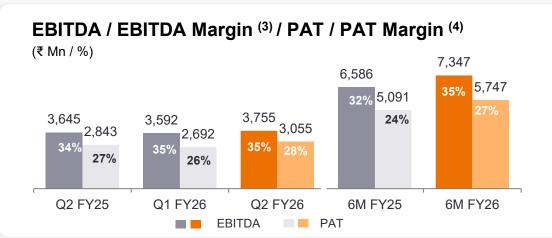
| Particulars | Q2 FY26 | Q2 FY25 | YoY | Q1 FY26 | QoQ | 6M FY26 | 6M FY25 | YoY |
|---------------------------------|---------|---------|-----|---------|-----|---------|---------|-----|
| Revenue from operations | 10,767 | 10,659 | 1% | 10,409 | 3% | 21,176 | 20,793 | 2% |
| Other Income | 861 | 595 | 45% | 556 | 55% | 1,417 | 1,088 | 30% |
| Total Income | 11,628 | 11,254 | 3% | 10,965 | 6% | 22,593 | 21,881 | 3% |
| Gross Profit ⁽¹⁾ | 6,571 | 5,957 | 10% | 6,144 | 7% | 12,715 | 11,305 | 12% |
| Gross Profit margin (%) | 61% | 56% | | 59% | | 60% | 54% | |
| EBITDA ⁽²⁾ | 3,755 | 3,645 | 3% | 3,592 | 5% | 7,347 | 6,586 | 12% |
| EBITDA margin(%) ⁽³⁾ | 35% | 34% | | 35% | | 35% | 32% | |
| Adj.EBITDA ⁽⁴⁾ | 3,971 | 3,645 | 9% | 3,651 | 9% | 7,622 | 6,586 | 16% |
| Adj. EBITDA margin(%) | 37% | 34% | | 35% | | 36% | 32% | |
| PBT | 4,127 | 3,832 | 8% | 3,636 | 14% | 7,763 | 6,838 | 14% |
| PBT margin(%) | 38% | 36% | | 35% | | 37% | 33% | |
| PAT | 3,055 | 2,843 | 7% | 2,692 | 13% | 5,747 | 5,091 | 13% |
| PAT margin(%) ⁽⁵⁾ | 28% | 27% | | 26% | | 27% | 24% | |

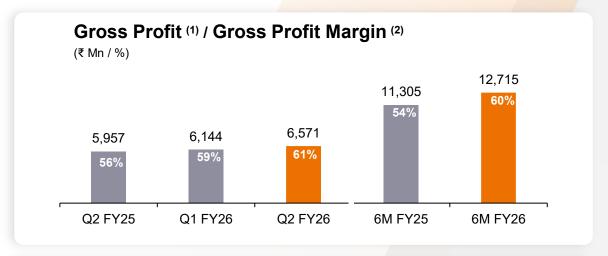


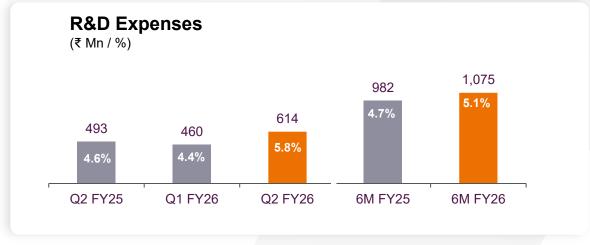
Base Business (Gland) Financial Highlights







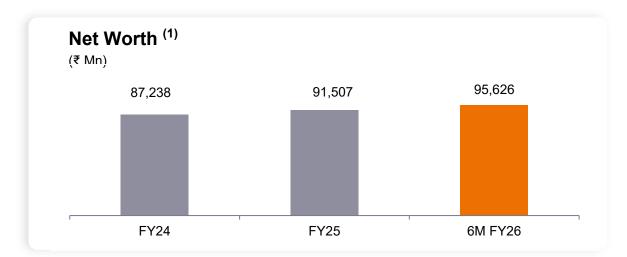


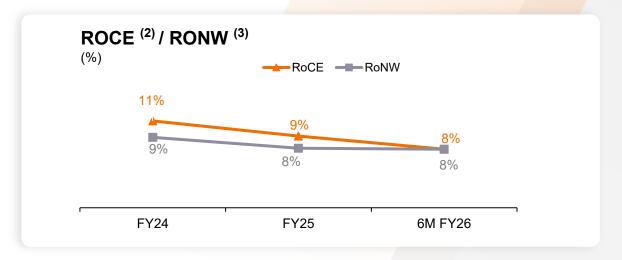


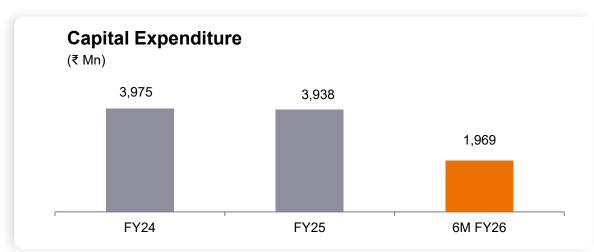


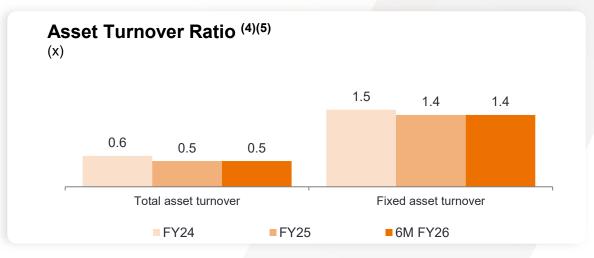
Group Financial Highlights (1/2)









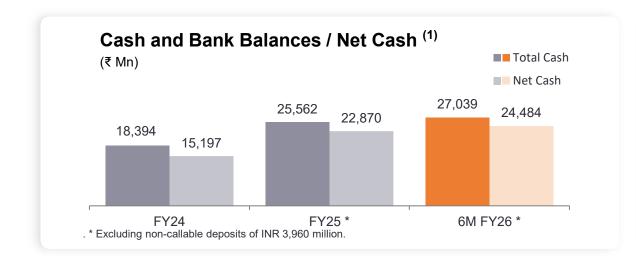


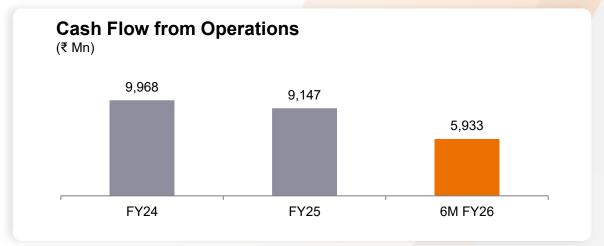


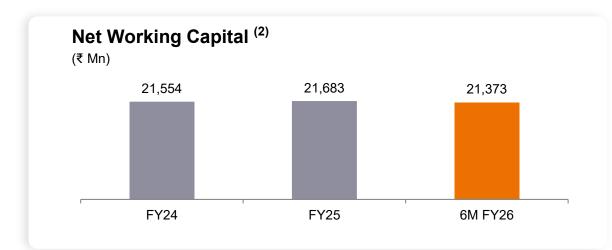
1. Net Worth refers to sum of equity share capital and other equity. 2. Return on Capital Employed (ROCE) = EBIT/ Average Capital Employed for the period. Capital Employed represents Total Assets — Current Liabilities; 3. Return on Net Worth (RONW) = Profit for the period / Average Net Worth for the period. Net Worth represents sum of equity share capital and other equity. 4. Asset Turnover is calculated as Revenue from operations for the period divided by average total assets for the period; 5. Fixed Asset Turnover is calculated as Revenue from operations for the period divided by average total fixed assets for the period (Property, plant and equipment + Right-of-use assets + Capital work in progress)

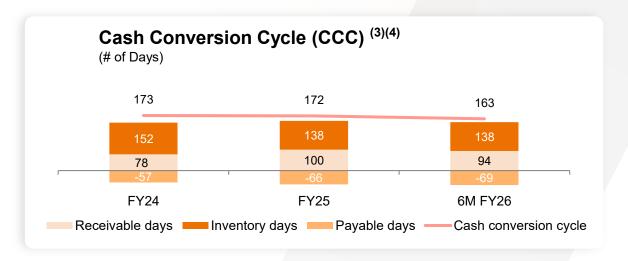
Group Financial Highlights (2/2)













1. Net Cash refers to Cash and Cash equivalents less total borrowings(including current maturities). 2. Net Working Capital refers to Current assets (excluding cash and bank balances) less Current liabilities. 3. COGS mean cost of goods sold includes cost of materials consumed, purchases of traded goods, change in inventories of finished goods, traded goods and work-in-progress and manufacturing overheads; 4.Receivable days calculated as average trade receivables for the period divided by revenue from operations * over 183/365 days (as applicable), Inventory days calculated as average trade payable for the period divided by COGS* over 183/365 days (as applicable). CCC calculated as Receivable days + Inventory days - Payable days







Base Business (Gland) Updates



- R&D Expenses: Total R&D expenses were ₹614 million in Q2 FY26, representing 5.8% of revenue versus ₹460 million in Q1 FY26.
- New Launches: The company launched seven molecules in the USA this quarter, including Daptomycin-RTU, Sumatriptan, new strength of Colistimethate etc.
- **Filings and Approvals:** Six ANDAs were filed and five were approved in Q2 FY26, contributing to a cumulative total of 378 ANDA filings in the U.S. (329 approved, 49 pending).
- In-house Complex Pipeline: Six products already launched, three more in line for approval. Complex injectables are expected to remain a central pillar of long-term growth, with more products being added to the pipeline.
- Co-development Partnerships: Fifteen products are in co-development (seven 505(b)(2) and eight ANDAs), with commercialization anticipated to begin in FY28.
- Ready-to-Use (RTU) Bags: Filed 20 Ready to Use infusion bag products and received approval for 14 so far. Additional 10 currently under development. Total RTU bag portfolio addresses market opportunity of approximately \$659 million in the US.
- GLP-1s, Pens, and Cartridges: The company launched its first partnered GLP-1, Liraglutide, in Q4 FY25. We are aggressively increasing our GLP-1/Pen/cartridge capacity from ~40 million to 140 million units. We are also exploring opportunities beyond GLP-1s.



Cenexi Updates



| | Q2 FY | 726 | Q2 F | Y25 | | Q1 FY26 | | 6M FY26 | | 6M FY25 | | | |
|-------------------------|-------|------------|-------|-------|-----|---------|-------|---------|-------|---------|-------|-------|-----|
| Particulars | € Mn. | ₹ Mn. | € Mn. | ₹ Mn. | YoY | € Mn. | ₹ Mn. | QoQ | € Mn. | ₹ Mn. | € Mn. | ₹ Mn. | YoY |
| Revenue from operations | 40 | 4,102 | 37 | 3,399 | 21% | 48 | 4,648 | -12% | 88 | 8,750 | 80 | 7,282 | 20% |
| Gross Margin | 27 | 2,760 | 25 | 2,347 | 18% | 38 | 3,701 | -25% | 65 | 6,461 | 59 | 5,373 | 20% |
| % margin | 67% | 67% | 69% | 69% | | 80% | 80% | | 74% | 74% | 74% | 74% | |
| EBITDA | (6) | (616) | (8) | (685) | | 1 | 86 | | (5) | -530 | (11) | -971 | |
| % margin | -15% | -15% | -20% | -20% | | 2% | 2% | | -6% | -6% | -13% | -13% | |

- Financial Performance: Revenues and margins were impacted during Q2 FY26 due to planned shutdown.
- **Fontenay Facility:** Infrastructure and equipment upgrades were carried-out during the shutdown. GMP certificate renewed through the end of CY2026. Excluding the shutdown period, production at the facility is on track, with improved order shipments after the commissioning of new high speed ampoule line.
- **Hérouville Facility**: Site activities on track and are in line with our recovery plan. This quarter saw ramp-up of an inactivated vaccine and a sterile ophthalmic gel.
- Braine-l'Alleud & Osny: Business from the two sites maintained the momentum. Two new lyophilizers' qualifications is underway and is expected to be completed by the end of 2025.





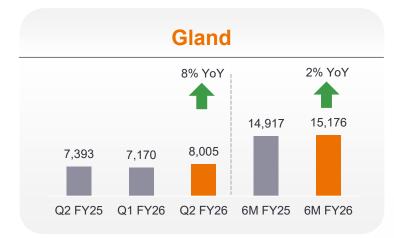
US Market



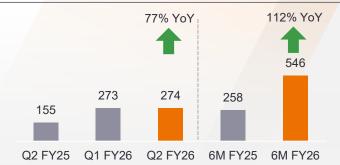
₹ Mn

Group Revenue Contribution





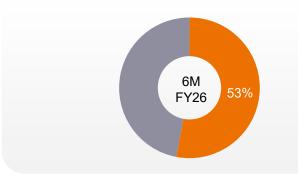
Cenexi



US Filings Update

| | Q2FY26 | Cumulative |
|------------|--------|------------|
| ANDAs (1) | | |
| - Filed | 6 | 378 |
| - Approved | 5 | 329 |

US Contribution to the Group



- Q2 FY26: Uptake in base business including Enoxaparin
- The company launched seven molecules in the USA this quarter, including Daptomycin-RTU, Sumatriptan, Colistimethate-Lyo etc.



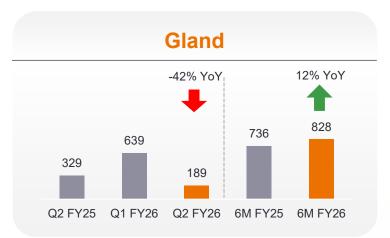
Europe Market

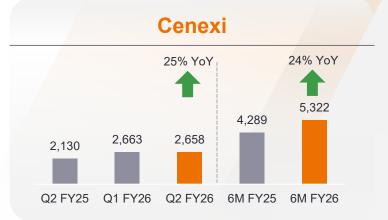


₹ Mn

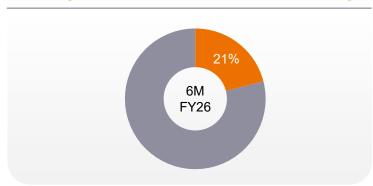
Group Revenue Contribution







Europe Contribution to the Group



- H1 FY26: Supported by new launches including Colistimethate
- Q2 FY26: Phasing in some of our key products led to decline in base business.
- Cenexi: Ramp-up of an inactivated vaccine and a sterile ophthalmic gel resulted in increased revenue in Q2FY26 compared to Q2FY25.

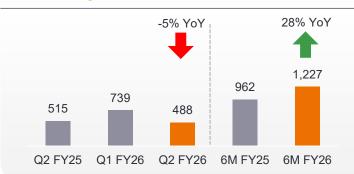


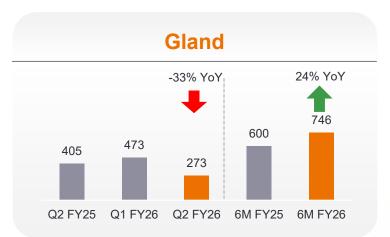
Other Core Markets (Canada, Australia and New Zealand)

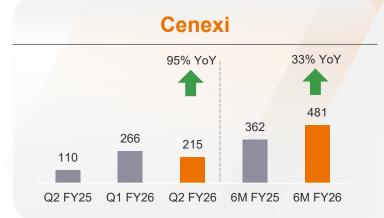


₹ Mn

Group Revenue Contribution







Other Core Markets Contribution to the Group



- Q2 FY26: Lower uptake in some of our key products led to decline in base business.
- 6M FY26: Volume growth in the existing products, contributing to overall positive performance.



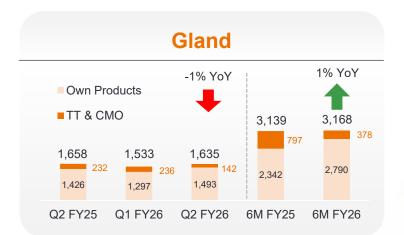
Rest of the World

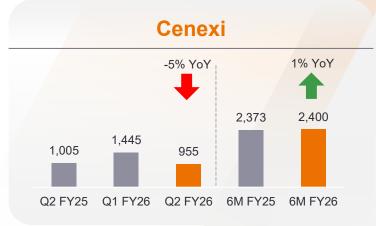


₹ Mn

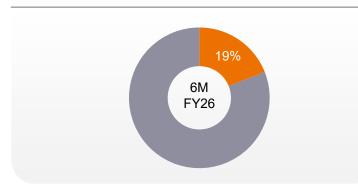
Group Revenue Contribution







RoW Contribution to the Group



Business Update – Q2 FY26

Base business:

- QoQ saw improved sales of some of the key products.
- For H1FY26, our own product sales grew by 19%; while the tech-transfer & CMO product revenue went down by 53%.





Thank You

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